

Strategy Review Group – Terms of Reference

2024-2025

Parent body

Council

Purpose

Council has delegated to the Strategic Review Group the responsibility for oversight of the implementation of the deliverables of the Goldsmiths' Strategy 2023-2033.

The Strategy Review Group will receive updates on the Strategy implementation, including updates on Enabling Plans and Underpinning Plans where they intersect with the deliverables of the College Strategy.

Terms of reference

The Strategic Review Group will:

1. Receive updates on the College Strategy and the associated Enabling Plans and Underpinning Plans.
2. Have oversight of the Planning Framework and the arrangements in place for delivering the Strategy.
3. Receive reports in respect of the Key Performance Indicators and Performance Measures.
4. Collaborate with the Audit and Risk Committee to ensure effective management of strategic risks.

Governance

The Strategy Review Group will not have delegated authority to act on behalf of Council, which will continue to monitor the Balanced Scorecard.

Meetings

The Strategy Review Group will meet once per term in good time to feed into Council meetings. Additional meetings will be scheduled as required by decision of the Chair.

Reporting and Monitoring

Following each termly meeting, an impact report will be prepared by the Senior Management Team and approved by the Chair for the next Council meeting scheduled in the College Calendar, in the short term. Once the Balanced Scorecard is launched, this will be reviewed by the Strategy Review Group and recommended to Council for their review.

Membership

Membership of the Strategy Review Group will be reviewed on an annual basis and adjusted as required.

Chair	Aaron Porter	to 2027
Council Member	Philip Stoltzfus (Chair of the Finance and Resources Committee)	<i>Ex-officio</i>
Council Member	Moorad Choudhry (Chair of the Audit and Risk Committee)	<i>Ex-officio</i>
Council Member	Dr Ronke Akerele (Chair of the People, Organisational Development, and Equalities Committee)	<i>Ex-officio</i>
Council Member	Andrew Laurence	to 2025
Co-opted Independent Member	Oliver Zeffman	to 2025
President of the Students' Union	Luca Di-Mambro Moor	<i>Ex-officio</i>

The Deputy Vice Chancellor for Education and Student Experience will be expected to be in attendance at each meeting to speak about the academic performance of Faculties. Other members of the Executive Board will have a standing invite to all meetings to present the implementation of the Strategy and Balanced Scorecard.

Quorum

The Strategic Review Group will be quorate with two thirds of its membership and two members of the Executive Board in attendance.

Secretary

The Secretary to the meeting will be appointed by the Interim Registrar and Secretary and Secretary to Council. Minutes of the meetings will be produced within seven working days of the meetings and provided to Council as required.

The College Strategic Pillars, Enabling and Underpinning Plans are given in the table below to inform the work of the Committee. Co-ordination with the Senior Management Team and committees of both Council and Academic Board will be vital to enable efficiency and alignment of Enabling and Underpinning Plans

Core Pillars	Enabling Plans
Building a distinctive learning environment	Digital Transformation Plan
	Estates
	Finance
Developing research to address the great opportunities and challenges	Governance
	Growth
Making social innovation central to all we do	International Engagement
	People Plan

VERSION CONTROL

Approved	20 September 2023	Nominations and Governance Committee
Approved	4 October 2023	Council
Review of membership	December 2024	Governance Secretariat
Review of Membership	January 2025	Governance Secretariat
Updated membership	6 March 2025	Secretariat